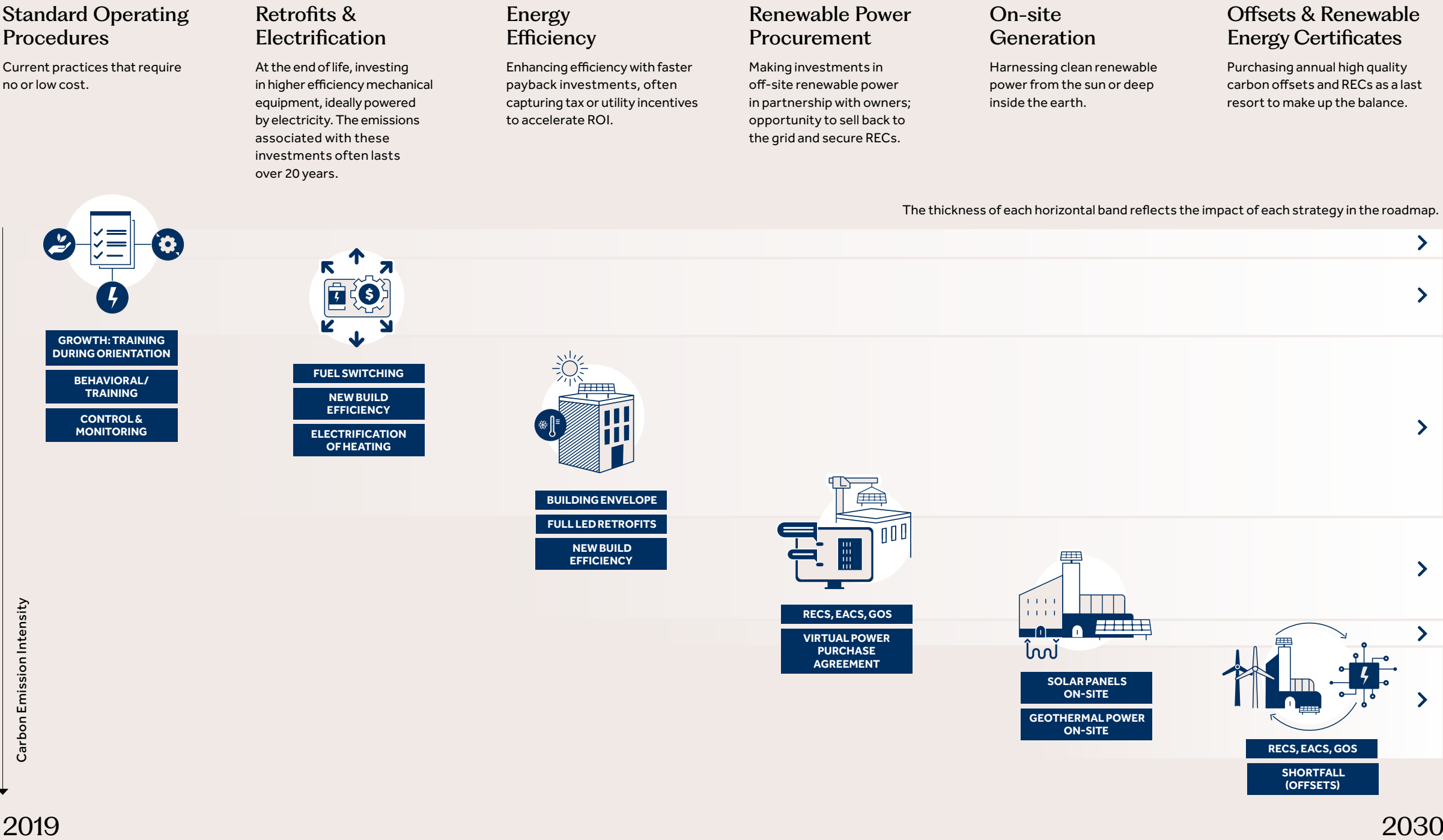


Roadmap to Emissions Intensity Reduction

Our robust action plan, developed in consultation with global sustainability leader Schneider Electric, projects our emissions based on our development pipeline, projected costs, efficiency.



Renewable Power Procurement

Making investments in off-site renewable power in partnership with owners; opportunity to sell back to the grid and secure RECs.

RECS, EACS, GOS

VIRTUAL POWER PURCHASE AGREEMENT

On-site Generation

Harnessing clean renewable power from the sun or deep inside the earth.

SOLAR PANELS ON-SITE

GEOTHERMAL POWER ON-SITE

Offsets & Renewable Energy Certificates

Purchasing annual high quality carbon offsets and RECs as a last resort to make up the balance.

RECS, EACS, GOS

SHORTFALL (OFFSETS)

Carbon Emission Intensity

2019

2030

The thickness of each horizontal band reflects the impact of each strategy in the roadmap.

Note: In partnership with Schneider Electric, Hilton devised this roadmap. We are taking into account the growth we will experience in our pipeline (i.e., growth will increase our emissions, so the roadmap considers a potentially higher emissions volume from having more properties included in the calculation). Lastly, we are taking into account the greening of the grid.